

People -The Weak Link in Security

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Abstract

The weakest link in any security plan or implementation is a human. The weak links include everyone from the hourly paid end user to the owner of the company. Even many of today's security professionals may not have the time or ability to perform their current duties and keep up with an ever-growing number of threats. If someone is not aware of a threat then they are going to behave as if there were none. The job of the security professional is to change this behavior. It involves using a combination of technology and education to help users understand and follow security requirements. Everyone needs to understand why we need to have security policies and why they need to be followed.

Index terms—

1 Introduction

Before anyone in the company can be held accountable for breaching security policies they need to know what they are. Here is where the company needs to have a computer security policy in place. The policy should state what the company goals are and put forward information that allows the user to understand what is expected of them. Also along with the processes and requirements of the policy statements there needs to be a way to enforce the policy. If the policy is not clearly spelled out then the user will either not understand what is required of them or will simply ignore the rules or guidelines?

To quote an article from Terry Corbitti, "We can never be sure that data files are totally safe from hackers but the truth is that the greatest threat to computer security comes from within our organizations."

Author : East Carolina University, United States. E-mail : thomasons09@students.ecu.edu Accordingly he states that it is important that a security policy contain four parts: implementation, detection, response, and education.

A security policy needs to be defined with the involvement of the IT department, department managers, executives and especially the Human Resource department. The managers and executive's help to define what the goals of the company are and help rank the importance of the company's processes, applications, and data and what level of risk is acceptable for each component. The IT department can then assess the costs and methods of protecting the company's security profile. After everything has been evaluated a policy needs to be created to define what is required from each employee. If an employee does not have any idea of what they are responsible for or are made aware of the possible risks that they are exposing the company to then they cannot be held liable. For example, several of the sales people with our company had no idea that it was a bad idea to let their children install free games they found on the Internet on their company laptops. One employee had so many viruses on their computer sending traffic to the Internet that the local ISP had to disconnect their access. Users were not educated as to what security procedures should be adhered to and how to do it. Also at the time there was not a computer policy in place.

A security policy at a minimum must have a scope, definition or classification of assets, personal and company responsibilities, and a defined enforcement component. Company risks and requirements, disaster recovery and Internet security need to be part of the policy structure ii .

A policy should define what is to be covered and to what extent. Levels of responsibilities are defined. Some of the basic procedures iii that should be included within a security policy are listed below:

46 ? Employees are not allowed to download or install unauthorized software ? Employees are not allowed to
47 disable any management software such as virus protection ? Employees are not allowed to access prohibited
48 sites on the Internet ? Employees are not allowed to access area servers, software, or data not related to their
49 job function ? Upon termination of an employee all access to the companies systems should be canceled. E
50 security personnel are facing tougher opponents in the fight to keep business assets secure and safe from intrusion.
51 Attacks are becoming more sophisticated and there are more entryways to get access to a company's network and
52 data. In the past not everyone had Internet access and if they did the access speed was not very fast. Almost
53 every business has to have some Internet presence. Today virtually everyone has access to high speed Internet,
54 probably a smart phone, and maybe a tablet as well. All of these devices are finding there way into the corporate
55 world whether the IT department wants it not. Many non-IT personnel don't have any idea of the risk that they
56 are putting the business in. As many if not most of the intrusions into corporate networks and data are caused
57 by human error and IT practices to mitigate threats can't stop everything, users need to become accountable for
58 their actions.

59 2 S

60 Abstract -The weakest link in any security plan or implementation is a human. The weak links include everyone
61 from the hourly paid end user to the owner of the company. Even many of today's security professionals may
62 not have the time or ability to perform their current duties and keep up with an ever-growing number of threats.
63 If someone is not aware of a threat then they are going to behave as if there were none. The job of the security
64 professional is to change this behavior. It involves using a combination of technology and education to help
65 users understand and follow security requirements. Everyone needs to understand why we need to have security
66 policies and why they need to be followed.

67 The last two points in the list above are dependent on communication between the Human Resource department
68 and the IT department. Here again security is dependent on humans and not on technology.

69 What is security as far as the computer user is concerned? According to a definition by Simson Garfinkel and
70 Gene Spafford: "A computer is secure if you can depend on it and its software to behave as you expect. iv "

71 You expect for users to keep their computers safe and secure. They expect you to keep their computers safe and
72 secure.

73 While there are many definitions of security a basic premise is that the data is secure if it can only be accessed
74 and changed by the people it is intended for and that the data is available when needed. According to an article
75 by Roger Grimes, simply keeping up with system and software patches could have prevented most of incidents
76 of systems being penetrated. The other major risk occurs when users install applications that they shouldn't
77 such as fake antivirus scanner, disk defragger, or unapproved software v . Many times they are not even aware
78 of what they have installed because either they thought that they were suppose to do what the popup told them
79 to do or they clicked on a link in an email.

80 Many companies miss the boat by trying to solve all of their security problems with hardware and software.
81 They concentrate their time, money and energy into technology. Vendors want to sell you the latest IDS/IPS
82 systems, firewalls, scanning appliances, and services. Technology cannot protect against every threat. While all
83 of the above devices may and probably are needed it is easy to miss the one area in security where spending
84 little money can give the greatest return-the end user. End user in this context includes managers, executives,
85 IT personnel, and non-IT or management personnel. If a user understands that it is their responsibility to help
86 keep the company safe and secure from a security standpoint then there will be fewer incidents that need to be
87 addressed. If the user knows not to click on the popup for a "new" update to the virus software then the IT
88 department doesn't need to find, remove, and protect against that program. There will always be new threats
89 but the fewer that make it into the network and onto computers the better. If an educated user can close a door
90 of access, then there will be less for the IT department to worry with.

91 An educated user can also help in other ways. Do your users have access to the company network through their
92 home computer? Do they access their email from home? Logging into the corporate network from an infected
93 computer can give a criminal the company the person works for along with their user name and password.

94 The Internet has allowed people to work from almost anywhere. Homes have become virtual offices.

95 Socializing, banking, reading, shopping, and other activities can be done from work or home. Most home
96 computer systems don't have the security infrastructure that is available at work to keep their systems safe.

97 According to Consumer Reports "State of the Net Survey" released on May 1, 2013 over 58.2 million Americans
98 had a malware infection on their home PC last year and over 9.2 million fell victim to phishing schemes vi .
99 These are the computers that employees use to connect to their corporate network.

100 Frequently only the people tasked with security are even aware of the possible security risks associated with
101 certain behaviors. To see how easily computer users within a company could be faked into clicking on a phishing
102 link a CIO sent out an email with a bogus link to 450 employees vii . Out of 450 people 240 opened the email and
103 of these 120 actually clicked on the link. In another test Symantec created a smartphone honeypot that stored
104 simulated corporate data. 50 phones were left behind in a variety of public places. 83% of the monitored phones
105 show attempts to access the data and 49% showed attempts to access remote administrative applications. Data
106 is at risk through the actions of users. Technology does not stop people from clicking on links and does not keep
107 people from losing their phone or computer.

108 In March of 2013 the average number of spam emails sent out daily reached 117.8 billion viii . Android phones
109 are increasingly coming under attack. The blackhole exploit kit use is increasing and spammers are sending
110 more and more legitimate looking emails from sites such as LinkedIn, PayPal, and others. Unless the user really
111 knows what to look for they are likely to click on the link especially if that have an account with the website. IT
112 processes and systems cannot catch everything and they need the users' help.

113 According to a survey by CompTIAix the most underestimated component of security intrusions it from end
114 user error. Less that 45% of companies provide security training to their non-IT staff. The loss of thousands
115 of dollars in productivity and systems downtime caused by inadvertent security breaches by users has shown a
116 greater need for more employee training and technology education. With the increase of smart phones, portable
117 computers, tablets, social networking, and other easily accessible services, users are exposed to many new security
118 threats not even imagined several years ago. Back in 1992 Dr. Glenn Boyer said that "Information systems
119 security isn't a computer problem, it is a people problem! x That is still the case today. People have not changed
120 their habits and still need to be trained.

121 If the user understands the importance of keeping a system patched and understands the dangers of opening
122 emails from unknown senders then they will keep their own equipment safe, which in turn keeps the company
123 safer. Year Why do we need security? What is worth protecting: the company reputation, data, the ability to
124 produce, sell, or manufacture product. Not often considered but companies have to be concerned about their
125 reputation. Denial of service attacks originate from computers infected with botnets. The hacker is not going
126 to attack anyone directly from their computer, they want to use yours. Microsoft and other companies have
127 been the victims of attacks and you don't want the attacks to come from your network because you allowed your
128 internal systems to become infected from human error. There is almost no company around anymore that can
129 continue to exist with the loss or corruption of its data. If it is electronic and we don't want anyone else to have
130 it then it is worth protecting.

131 There are multiple ways to keep your data safe. It is fairly common knowledge that you need a firewall and
132 virus protection but that is where most people stop. I believe that there are three basic groups of people that
133 need to be targeted to increase security awareness. First of all there is top level management, which includes
134 owners, CEOs, vice presidents, and department heads (of whatever title). Next there is the IT community itself,
135 which consists of programmers, business analysts, and technical people responsible for running the network,
136 storage, and server infrastructure that make up the IT department. Finally there is the non-technical user group
137 that needs to access data at various levels affecting everything within the business including production, sales,
138 inventory, payroll, and other vital operations of the business.

139 **3 II.**

140 **4 Top Level Management**

141 Now where does management fall short? Many company owners, especially those that are SMB still believe that
142 they are too small a target and do not put security as a priority or don't realize the risk unauthorized access
143 can have to the business and its continued operation. Often the CEO is so busy running the entire business that
144 security gets lost in the day-to-day operations. They have heard of other companies getting hacked or losing data
145 but they are much bigger companies and ours in probably not a target. CIOs are tasked with running the IT
146 department but usually have to worry more about keeping costs down then spending money that doesn't show a
147 hard return. People and equipment are hard dollars that are easier to justify and if the rest of the management
148 is not concerned with security than it will not become a priority for IT management either.

149 Marketing should be concerned that their trademarks and marketing materials are protected. They don't
150 want the competition to know what they are planning. Manufacturing needs to know that their formulas and
151 production methods are safe so that other companies start making the same product and sell it at a lower cost.
152 The CFO definitely wants to know that banking with its associated wire transfers are safe. And the list goes on.
153 Each department believes that their data is secure but never looks any further. Everyone just assumes that the
154 data is safe or that policies, procedures, and responsibility resides elsewhere and they don't need to get involved.

155 HR, which is usually very aware of the need for keeping data safe and confidential, is not fully aware of the
156 risks involved in keeping data safe. Frequently you hear about people having their social security numbers and
157 other important information stolen from a lost laptop that wasn't encrypted.

158 **5 III.**

159 **6 IT Department**

160 The CIO in charge of the IT department is not always an advocate for increasing security. The more security
161 procedures you put into place, the more the end use community complains so often the process are scaled back
162 so much that they are all but useless. IT just puts the minimal amount of security in place and hopes for the
163 best. The full IT community needs to be fully on board with security policies and procedures. These should be
164 based on the policies that were defined and agreed upon by upper management.

165 Programmers need to understand how to write secure programs and program to design best practices. Business
166 analysts need to understand data flow and how to keep it safe. The most venerable part of any firewall

167 implementation is human error so the security engineer needs to fully understand the result of any rule or
168 change. Those in charge on the infrastructure itself need to understand the importance of keeping these devices
169 patched and up-to-date.

170 End User Support is tasked with getting equipment purchased, software installed, and distributed to the end
171 user as fast as possible. Often fully patching a system before it goes to the end user is neglected. Even if a
172 fully patched image is used it is often not updated as frequently as needed and patches gets outdated. Ease of
173 management also contributes to lower security. It is much easier to remember the local administrator password
174 for all of the computers if they are the same on every computer. That also means that if only one computer out
175 of hundreds is compromised then they all are. The hacker only needs to break one password or utilize one hash.

176 IT personnel like to think that they solve every problem with faster hardware and newer software. A common
177 thought is to not trust the end user because they are the enemy and the cause of all problems. So one
178 common way to secure systems is to require harder and more complex passwords. Many times what this does is
179 actually reduce the security of the system. The can actually cause "password overload xi" causing more risky
180 behaviors instead of(D D D D D D D D)

181 Year reducing them. For example, one drug company had a user that had to enter 8 complex passwords
182 every time that they logged in and the passwords are required to be changed every three months. How does she
183 remember them? She looks at the post-it note on the computer screen. IT must work with users and explain why
184 passwords need to be complex and at the same time make it easier to use the systems. For example they could
185 still require complex passwords but only require them to be changed once a year or at most once every 6 months.
186 Allen Guinn stated that it is "Better to have a password that's two years old that someone can remember than a
187 password that's just been changed that's been written down that somebody can find, Security requires teamwork.
188 All areas within a business need to understand the importance of security to the well being of the company and
189 its continued success. What are some of the problems that could occur if end user security is ignored?

190 IV.

191 7 Examples

192 One website that offered cooking classes required you to pay for the class in advance. The website advertised
193 that any data you put on their website was safely transmitted to the credit card company. This was true. What
194 they didn't do was give the end user a safe connection to their website and anyone watching the site could see
195 everything you type is in clear text. The owner of site was unaware of the risk. The company setting up the
196 site was unaware of the risk or just incompetent and the end user was told that there wasn't any risk. In this
197 situation if the person browsing the site knew to look at the key or lack of a key they would have know that it was
198 not a secure connection. They would have also seen that their connection was http and not https. Unfortunately
199 many people don't know the difference. Education would solve that.

200 In another situation, several executives had their passwords stolen and after the company could not finding
201 any leads halted investigation ignoring any possible problems. The company's upper management ignored the
202 possible ramification of their being a compromise of their network and even ignored the advice of their security
203 staff. The lack of understanding of what occurred caused this company to go bankrupt. The company was Nortel
204 xii . People at all levels need to understand the cost of loose security practices.

205 Security companies are not immune to attacks either. A security company had their network compromised not
206 through a technological attack but through social engineering. A 15-year-old girl convinced a system administrator
207 to drop security through a series of emails whereby the girl claimed to be the company CEO. She was then able
208 to download a large part of the company's database and post it on the web x .

209 There are many more examples of technology working but people failing. All it tasks is a search of the Internet
210 and you can find many examples where the weak link was a human. According to Frank Hayes xiii while you
211 can "up the security ante-pile on the encryption and biometric authentication and lots of other cutting-edge
212 security technology-won't fly. They're too expensive, and besides, the weak links are almost always people, not
213 technologies."

214 There are different ways to keep employees upto-date on security procedures. Newly hired employees can be
215 required to take a training class on security. This can be in whatever form works best for the level of user being
216 hired. It can be a written document, a series of power point slides, one-on-one training, or someone actually
217 teaching a class. Some software companies even offer videos that the company can use for training xiv . Some of
218 the tips for educating users include the following xv :

219 ? As threats and technologies change security procedures should be reevaluated and retested on a quarterly
220 basis. ? Have users bookmark important sites, especially financial so that fake sites cannot fool them. Use your
221 bookmark and not the link in an email. ? Train users in the proper way to create and use passwords.

222 ? Don't click on unknown links ? Don't answer surveys. Do you really know who is calling? ? Develop
223 procedures so that someone cannot use social engineering techniques to gain information needed for access. ?
224 Develop methods for authenticating a user calling in for help or information.

225 Educating everyone on the need for security and what the risks are for ignoring this is one of the most
226 important and cost effective ways to increase a company security profile. This training should include everyone,
227 including people in the IT department. Writing a poorly designed web interface can be just as damaging as
228 a user inadvertently installing a Trojan on their computer. Training should be customized to addresses to the

229 level of access the group has. It doesn't make one bit of difference how secure your firewall is or how strict your
230 rules are if everyone gives out their password or clicks on every link in an email. Technology can never overcome
231 stupid. Training and education have a much better chance.

232 When management understands how much of a risk they have and what needs to be done to create a more
secure environment it will be become easier for a security profession to do their job and get funding. ¹



Figure 1:

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¹EPeople-The Weak Link in Security

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