

Artificial Intelligence formulated this projection for compatibility purposes from the original article published at Global Journals. However, this technology is currently in beta. *Therefore, kindly ignore odd layouts, missed formulae, text, tables, or figures.*

A Generic Curriculum Model for Computing Degree Programs

Dr. Muhammad Anwar-ur-Rehman Pasha¹ and Dr. Shaheen Pasha²

³ ¹ Department of Computer Science and Information Technology, University of Sargodha

Received: 8 April 2012 Accepted: 3 May 2012 Published: 15 May 2012

6 Abstract

2

4

 $_{7}~$ The current literature shows the existing curriculum models are unable to meet the needs of

 $_{\ensuremath{\mathbb S}}$ the today?s dynamic complex education as the society is more open, diverse,

⁹ multidimensional, fluid and more problematical. A generic curriculum model is proposed for

¹⁰ all types of computer degree programs. The proposed model defines five meta-processes, a

11 flexible structure for hidden and formal curriculum, and innovative ideas for branding and

¹² capstone project. Taking a futuristic approach and keeping an eye on the emerging needs of

today?s knowledge driven society, the proposed model aims to transform students into

valuable plug-n-play knowledge workers equipped with up-to-date knowledge, marketable

skills, valuable competencies, unique expertise, globally compatible dispositions and culturally
 and professionally acceptable values. Through introducing competencies, expertise and

and professionally acceptable values. Through introducing competencies, expertise and
 dispositions among threshold standards we have given a new starting point for curriculum

experts to extend the virtual boundaries of teaching-learning environment from classrooms to

¹⁹ work-place environments. The proposed model not only meets the existing needs of the core

²⁰ computing disciplines but also accommodate the implications of newly emerging disciplines.

²¹ Its flexible structure allows both institutions and faculty to decorate it according to their

²² requirements.

²³

Index terms— Computing Curriculum, Computing Model Curriculum, Dispositions in Computing, Hidden
 Curriculum in Computing, Global Education in Computing, Flexible C

²⁶ Introduction urriculum development has always been a topic of great concern among academia. In literature many curriculum models have been proposed to increase academic rigor and students' academic achievements 27 (Tyler, 1949;Taba, 1962;Wheeler, 1967;Walker, 1971;Eisner, 1991;Biggs, 1996 These curricula mainly identify a 28 core body of knowledge (CBOK), curriculum structure, implementation strategies, threshold standards, and 29 professional practices. The threshold standards are defined considering only knowledge & skills. In some 30 curricula Bloom's (1956) taxonomy is used to define these standards whereas some curricula have used very 31 generic statements like "[graduates should] Demonstrate a requisite understanding of the main body of knowledge 32 and theories of computer science" (ACM/IEEE, 2001, p66). Such generic statements cannot define the level of 33 knowledge and skills. The CBOK, curriculum structure and implementation strategies are different in each 34 discipline. As a common practice new knowledge areas have been added in the CBOK as new concepts emerge 35 36 which increasing the size of the CBOK. Professional practices are considered as a discrete knowledge area to be 37 taught separately.

Although, no specific approach has been indicated, these curricula appear to be developed according to Tyler's (1949) product model. Dennis, (2002) comments Tyler's model is highly structured and systematic. It gives a complete paradigm with all the major considerations. It is a closed system, easy to follow and being considered very effective for public education. The model follows the rationality ruleseverything is predictable, ordered, measurable, objective and scientific. It is performance based, behaviourist and outcome focused. The standards can be set and the learning objectives can be measure. (Dennis, 2002) Tyler's (1949) model is also known as "product" model and greatly influenced curriculum development in America (O'Neill, 2010). The product

model has been considered valuable when developing and communicating outcomes to the student population 45 and has moved emphasis away from lists of content. However, literature suggests that in using this model care 46 should be taken not to be overly prescriptive when writing learning outcomes (Hussey & Smith, 2008). Doll (1993) 47 48 criticizes Tyler's model for its linear ordering of the sequence: pre-set goals, selection, and direction of experiences, evaluation and its dichotomous separation of ends from means and the instrumentalist or functionalist view of 49 the nature of education. Knight (2001) argues that writing program and/or module learning outcomes first is 50 less effective than to first considering the aim of teaching/learning activities. Doll (1993) argues that Taylar's 51 model is inconsistent with today's dynamic & complex educational requirements as the society is more open and 52 diverse, multidimensional, fluid and more problematical. 53 We believe both Doll & Knight's ideas are equally applicable in the computing domain which is very dynamic 54

and rapidly expanding in nature. The multi-dimensional usage of computing in conventional disciplines is giving 55 birth to new disciplines. This dynamicity of the computing domain and the emerging needs of the rapidly changing 56 society demand a generic curriculum development model which could be equally effective for the degree programs 57 of both existing and newly emerging computing disciplines (ACM/IEEE-CS, 2012). To address this research 58 problem, this paper has proposed a generic curriculum development model for computing degree programs. The 59 structure of the paper is as follow. A historical review of computing discipline is given in Sec. 2. Various 60 curriculum development models are discussed in Sec. 3. The proposed curriculum development model for 61 62 computing degree programs is presented in Sec. 4. The concluding discussion and recommendations are given in 63 the last section.

₆₄ **1 II.**

65 2 A Historical Perspective of Computing Disciplines

In early days, 'Computer Science' was used as a common term for computing. With the passage of time, the 66 nature of basic principles, methods, techniques and concepts evolves. Even some new concepts refuted the old 67 ones. For example, Hilbert's principle that formal mathematical theorems are provable by logical inference 68 was questioned by Kurt Godel (1931) and Alonzo Church & Alan Turing (1936) that logic cannot completely 69 70 prove all mathematical theorems. Similarly, many contradictory views of computing opened up new horizons for computing like the mathematical worldview (Davis, 1958) vs the interactive worldview (Goldin & Wegner, 71 72 2008), algorithmic programming (Hopcroft & Ullman, 1969) vs contemporary programming (Rice & Rice, 1969), 73 etc. Before 1990's, computing was limited to three disciplines -Computer Science (CS), Computer Engineering 74 (CE), and Information Systems (ISs). By 1990s, the global community realized that the field of computing had grown in many dimensions. Different academic institutions started offering different degree programs in Software 75 76 Engineering (SE). Consequently, the discipline of SE was added in the computing domain.

Most of us are witnessed the inventions of personal computers revolutionized the conventional concepts of 77 calculation and changed the way data was stored, retrieved and controlled. Computers became essential tools 78 at every level and networked computer systems became the information backbone of organizations (Kotkin, 79 2000). It also expedited the pace of inventions (Thomson, 2007) resulting many innovations in communication 80 and computation technologies which brought a paradigm shift in the business world -from data processing to 81 82 information processing; converting industrial society into an information society ?? Cohen, 2009). While this 83 paradigm shift improved productivity, it also brought new challenges regarding the development, operation, maintenance, and up-gradation of organizational information management infrastructure ??Samuelson, 1995). 84

By the end of 1990s, once again the academia realized that the existing computing degree programs were not producing graduates who had the right mix of knowledge and skills to meet organizational challenges (Lunt, et. al., 2005). Consequently, universities developed new degree programs in Information Technology (IT) to fill this crucial void (Denning, 2001); Hence IT was introduced as a new family member of computing disciplines (Lunt, et. al., 2005). The key characteristics of these five distinct but overlapping disciplines are discussed in Computing Curricula 2005 (ACM/IEEE-CS, 2005).

In recent years many significant developments have been made and many new concepts have been introduced 91 like "Computational Lens" (Karp, 2011) which articulates a new relationship between computer science and other 92 93 sciences, "ternary computing" dealing with computing for the masses ??Li, 2010), "e-Science" Managing massive 94 experimental data and collaborating via the Net, "Computational Thinking" (Wing, 2008), Cloud Computing 95 (Li & Zhang, 2009), etc. Computing has also widespread usage ranging from regulation of protein production 96 & metabolism, phase transitions in physical systems, strategic behavior of companies, regulating the mechanics of learning, managing the Web-based social networks, etc. In parallel, the integration of computing in other 97 disciplines introduces new disciplines like "computational-x" (e.g., computational mathematics, computational 98 physics, computational finance, etc.) and "x-informatics" (e.g., bio-informatics, dental-informatics, clinical-99 informatics, etc.). This dynamic nature of computing has made the curriculum development for degree programs 100

101 a challenging task (ACM/IEEE, 2013).

III. 3 102

4 Curriculum development models 103

Although the development of an effective curriculum has always been a topic of great concern in school education 104 (Tyler, 1949;Taba, 1962;Wheeler, 1967; ??alker,1971), many serious concerns from higher(D D D D) B 2012 105

Year education made curriculum development an important research agenda for the higher education 106 community. These concerns include lack of coherence, practicality, accessibility, quality, integrity, and over-107 burdened ??HEC, 2012). In parallel, the business and industry leaders' concerns of inadequate skills of graduates 108 109 (UNESCO, 2012) and citizens' concerns about graduates' disengagement from civic life (Kerr & Blenkinsop, 2005) further revels the shortcomings of the existing curriculum. Many deliberate attempts have been made to develop 110 a curriculum model to increase academic rigor, sharpen students' critical thinking and analytical reasoning, and 111 expose them to richer subject matter. Consequently, three main research strides emerge: a) Instructional methods 112 In addition to conventional lectures and classroom discussions, many innovative instructional methods emerge 113 in higher education like active learning, experiential learning, inquiry based learning, discovery based learning, 114 problem-based learning, project-based learning; collaborative and cooperative learning, understanding by design, 115 etc. 116

b) Evaluation & assessment 5 117

In addition to descriptive and multiple choice, new evaluation methods have been developed to promote Bloom's 118 119 higher-order thinking and other competencies required in the employment market. New methods include self-120 assessments, students' portfolio, open book test, case studies analysis, group projects, prototyping, technology-

based evaluation, etc. 121

c) Curriculum coherence & integration 6 122

The latest research brings many reforms in curriculum structure like integrating general education across 123 the curriculum, integrating the disparate elements of students' learning experiences, shifting from curriculum 124 objectives to attaining competencies, etc. 125

In addition to these aspects, some individual's work created a noticeable impact on curriculum theory. For 126 example, in response to the increasing popularity of constructivist learning theory (Bruner, Goodnow, & Austin, 127 1956) and instructional design ??Seels & Glasgow, 1990) in higher educational practice, Biggs' (1996) put forwards 128 a notion of constructive alignment. He adopted the idea of instructional design alignment from Cohen's (1987) 129 who replaces learning with attainment (Biggs, 2002). Instructional alignment demands a precise match between 130 131 what is intended to be taught, what is intended to be evaluated and what is intended to be learnt (Talbot, 132 2004). Whereas, constructive alignment asks for a shift from behaviorists' pedagogy to constructivist's pedagogy 133 through stating the curriculum objectives in terms of the level of understanding required of a student than just listing the topics to be covered. Eisner (1991) model combines behavioral principles with aesthetic components 134 to form a curriculum. His model is based on five core elements: intentional, structural, curriculum, pedagogical, 135 and evaluative. 136

Over the last few years, new curriculum models in higher education have been developed to accommodate new 137 means of delivery, access and storage of information and to incorporate more flexibility into the existing curriculum 138 to provide better access to a wider range of students' body ??Tinkler, et.al (Bruner, 1996), transformational 139 curriculum (Parker, 2003), Project Based Learning, Standards Based Learning, Curriculum Mapping (Jacobs, 140 1997), Integrated Course Design (Fink, 2003), etc. 141

In this section we have discussed various curriculum development models. The literature reveals that no one 142 model is ideal and no one model may suit to all disciplines. Natural sciences are different from the social sciences 143 and require a different curriculum development approach. Computing is a rapidly evolving discipline and requires 144 a more fluid & flexible model than Tyler's product model. Ornstein and Hunkins (2009) suggest that although 145 curriculum development models are technically useful, they often overlook the human aspect such as the personal 146 attitudes, feelings, values involved in curriculum making. In the next section we have proposed a process oriented 147 generic curriculum development model for computing degree programs both in core computing disciplines and 148 newly emerging fields such as "computational-x" and "xinformatics". 149 IV.

150

The Proposed Curriculum Development Model for Comput-7 151 ing Degree Program 152

In the proposed model curriculum development is defined as "a meta-process focuses on the constructing of a 153 wide range of new processes or improving the existing ones to improve and support the curriculum development, 154 execution and auditing activities to increase academic rigor, sharpen students' critical thinking and analytical 155 reasoning, and expose them to richer subject matter." 156

The model defines the key processes involve in developing an effective curriculum for producing wellrounded 157 computing graduates equipped with professional competencies ready to work in a more holistic way than 158

159 simply demonstrating technical skills. The model, shown in Figure 1, has adopted a recursive approach for

curriculum development and its implementation. Different processes are responsible of performing different
 tasks. Unfortunately, due to space limitations not all the related aspects could be discussed here. Only the key
 processes of the proposed model are briefed here.

¹⁶³ 8 a) Identification of Standards

This process is aimed to identify curriculum's objectives & students' learning standards aiming at the "future" trends, national needs, and the society's expectations about students' characteristics. Focusing on "future" is one of the key aspects differentiating this model from the existing ones. Also, the threshold standards are based

167 on following six parameters; not only just knowledge and skills: i.

168 9 Knowledge

Theoretical learning of concepts and principles regarding a particular subject(s). ii.

171 10 Skills

172 Capability of using learnt knowledge and applying it according to the context.

173 iii.

174 11 Competencies

175 An ability to do something satisfactory-not necessarily outstandingly or even well, but rather to a minimum level

of acceptable performance. Introducing common core in all degree programs may address many issues related to
 degree accreditation and quality education.

Hidden Curriculum is the second important component of the proposed model. It deals with elements like socialization, professional practices, desired dispositions, etc., which are embedded in the curriculum, the university and classroom life and is imparted to students through daily routines, curricular contents and social

relationships, but is not a part of the formal curricular content.

¹⁸² 12 d) Curriculum Execution

This process ensures the smooth delivery of the curriculum. It has three sub-processes: i) Managing external factors like contemporary life, technology, knowledge, ideology, economics, pressure groups, government policies, legal constrains, etc. ii) Managing internal factors like teachers, students, school environment, institutional

policies and strategies, etc., and iii) Quality assurance procedure.

187 13 e) Curriculum Auditing

188 It involves the auditing of the curriculum taking into account aspects like, effectiveness, relevancy, acceptability, 189 matching with national standards and accreditation recommendations, etc.

For meeting the emerging need of the dynamic nature of computing domain and the changing trends of the employment market, all processes are linked through a bi-directional inter-processes communication channel called fine-tuning and feedback channels. Both people and processes can generate fine-tuning and feedback messages to make positive changes in the curriculum. Similarly, all the processes and subprocesses can be tuned-up according to the emerging trends and needs of the market and society.

195 V.

¹⁹⁶ 14 Conclusion & recommendations

Although computing has become a mature discipline, high paces of knowledge exploration, invention of new technologies, and the emergence of new disciplines have introduced new challenges to curriculum development for computing degree programs. Presently, Tyler's (1949) product model is commonly followed in the development of curricula for computing degree programs. Many researchers have objected that product model fails to meet the needs of the today's dynamic & complex education as the society is more open and diverse, multidimensional, fluid and more problematical.

203 We live in the era of knowledge economies in which science and technology bonding has become stronger 204 than ever before, continuing education and lifelong learning have got unprecedented importance, investment in 205 intangible assets has become more valuable than investments in fixed capital, the relationship between knowledge, 206 technology and innovation has become more important for economic growth and competitiveness (Utz, 2006). 207 Although such activities all over the world are increasingly becoming knowledge oriented, but the degree of incorporation of knowledge and technology into economic activity is now so great that knowledge & technology 208 have been recognized as the key drivers of productivity and economic growth (Kogut & Zander, 1992;Nonaka 209 & Takeuchi, 1995; Choo & Bontis, 2002; ?? ítek & Klímová, 2011). The basic economic resource -the means of 210 production -is no longer capital, neither natural resources, nor labor. It is and will be knowledge & the knowledge 211

workers who possess high levels of education and/or expertise in a particular area, and who use their cognitive 212 skills to engage in complex problem solving. Such knowledge workers will be the assets of the organization 213 (Drucker, 2006). ??rucker (2006, p. 165) says, "It is generally accepted that the knowledge workers' expertise 214 215 in their role is the starting point for enhancing both their individual and their contribution to the organization's productivity, quality and performance. If knowledge workers are to continue contributing to organizations and 216 the economy at large, their knowledge must remain up-to-date." Davenport (2005) sees knowledge workers as 217 people with high degrees of expertise, education, or experience and they are mainly involved in the creation, 218 distribution, or application of knowledge. 219

Hence, transforming students into valuable knowledge workers able to work in future work places is one of the key purposes of the proposed curriculum development model. We believe the increased competition of the business world cannot just rely on graduates' knowledge and skills.

Graduates' competencies, expertise and disposition will play a central role in gaining competitive edge in 223 today's competitive world. Therefore the proposed model's learning standards are aiming to produce knowledge 224 workers equipped with: up-to-date knowledge; marketable skills; valuable competencies; unique expertise; 225 globally compatible dispositions; and culturally and professionally acceptable values Usually, standards are set 226 according to existing practices. Time has come to adopt a proactive approach and standards should be set 227 228 according to the future needs of both society and organizations. Through introducing competencies, expertise 229 and dispositions among threshold standards we have given a new starting point for curriculum experts to extend 230 the virtual boundaries of teaching-learning environment from classrooms to workplace environments.

Usually, competencies and expertise are associated with experience. Time has come to rethink this concept. Today organizations need plug-n-play work force. Among a skilled programmer, a competent programmer, and an expert programmer, the organization will naturally go after an expert programmer.

Similarly, being a programmer (disposition) is more valuable than having a programming skill or knowledge. Therefore, curriculum contents, teaching-learning activities and assessment and evaluation methodologies should be in line with market demands. Instructors need to move forward from pure academic contents' delivery to sharing of market oriented practical knowledge.

The model shown in Figure ?? depicts the key functions of the knowledge domains included in the curriculum. Time has come to realize the emerging challenges of forthcoming expansion of computing discipline. In place of adopting the conventional core curriculum approach the proposed model's flexible structure has unleashed the computing giant to demonstrate its potential in today's interdisciplinary world.

The proposed model has a small core encompassing common areas of computing. This approach allows institutions to cater the needs of different computing degree programs and to offer the body of knowledge which is in line with the true spirit of the discipline and needs of the employment market.

It may be argued that the proposed model has eliminated the conventional core area like data structure and 245 algorithms, data-communication, digital logic design and computer organization, etc. We believe these subjects 246 have different standpoints in different disciplines. For example, low level programming is more useful for CE 247 students as compare to IS students. To develop an appropriate mindset students' need to study appropriate 248 contents and perform associated activities. These aspects could be covered under the category of 'Domain 249 Specific Elective Courses'. Similarly, courses like discreet structures, data-communication, digital logic design 250 and computer organization should be offered under 'Foundation Elective Courses'. Science, Mathematics, etc. 251 should be covered under 'Interdisciplinary Elective Course'. 252

Courses like Philosophy, sociology, the comparative study of religions, etc. should be taught under 'General Education Electives'.

The importance of Capstone project has already been realized in existing curricula. However, the proposed 255 model has advocate for a composite approach towards the completion of the Capstone project. The students 256 may work on smaller projects which can be integrated into a bigger project. Also, students can be encouraged to 257 work in a collaborative environment. In this regard computing institutions can establish an online collaborative 258 working environment through which students from different institutions can work together on a common project. 259 These way students will learn about the current trend of distributed product development, outsourcing, etc. It 260 will also allow institutions to share the available resources (structural, human, and technological) up to their 261 maximum capacity. 262

Hidden Curriculum is an important aspect of the proposed model. Jackson(1968), who coined the term, 263 argues that features like norms, values, dispositions, belief systems and social and behavioral expectations have 264 little to do with educational goals, but are essential for students' satisfactory progression (Margolis, 2001). The 265 proposed model suggests that life skills including desired dispositions, soft skills, public speaking, critical thinking 266 & reasoning, ICT literacy, personal attributes, entrepreneurship, attitude towards lifelong learning, professional 267 practices and other social skills should not be considered discrete items and should be threaded into the entire 268 fabric of the curriculum and taught as a hidden curriculum through various elements of the education system. 269 These elements include classrooms' social structure, teachers' exercise of authority, the rules governing teacher-270 student' relationship, teaching learning activities, and socio-cultural and structural barriers in the institution. 271 'Branding' is another important aspect addressed in the proposed model. Branding in higher education is a 272

current topic among the academic community (Toma, 2005;Brunzel, 2007;Temple, 2006). Internationalization of higher education has further raised the importance of branding. To that end, Toma (2005) suggest that "branding"

$_{\rm 275}$ $\,$ an institution in accordance with its cultural values and norms can help a university differentiate itself in an

already crowded and competitive marketplace, whether that competition is for students, donors or public support.
Working on these lines the proposed model allows institutions to develop their own brands through integrating

branding features in the hidden curriculum or integrating special knowledge areas in the formal curriculum. The

structure of the proposed model provides room for institutions to decorate it according to their needs. However,

it is radically important that to have coherency and consistency in curriculum institutions & faculty also need to

demonstrate it. If they curtail these aspects, then no matter who ever are teaching, the set target would easily be achieved.



Figure 1:



Figure 3:

- [Wheeler ()], D K Wheeler . 1967. Curriculum Process. London, University of London Press.
- 284 [Acm/Ieee-Cs ()] , Acm/Ieee-Cs . 2008.
- [Walker ()] 'A Naturalistic Model for Curriculum Development'. D Walker . School Review 1971. 80 (1) p. .
- [Mitchell and Bluer (1997)] A Planning Model for Innovation: New Learning Technologies. A report for the
 Office of Training and Further Education, J Mitchell, R Bluer. January 1997. Aust.
- [Doll ()] A post-modern perspective on curriculum, W E Doll . 1993. New York: Teachers College Press.
- [Bruner et al. ()] A Study of Thinking, J Bruner , J Goodnow , A Austin . 1956. New York: Wiley.
- [Biggs ()] 'Aligning the Curriculum to Promote Good Learning'. J Biggs . Constructive Alignment in Action,
 Imaginative Curriculum Symposium, 2002. LTSN Generic Centre.
- [An Interim Revision of CS Computer Science Curriculum ()] 'An Interim Revision of CS'. Computer Science
 Curriculum 2008. 2001. (ACM/IEEE-CS Joint Interim Review Task Force Report)
- [An undergraduate program in computer science-preliminary recommendations Communications of the ACM ()]
- 'An undergraduate program in computer science-preliminary recommendations'. Communications of the
 ACM 1965. ACM. 8 (9) p. .
- [Tyler ()] Basic Principles of Curriculum and Instruction, R W Tyler . 1949. Chicago, The University of Chicago
 Press.
- [Temple ()] Branding higher education: illusion or reality? Perspectives: Policy and Practice in Higher
 Education, P Temple . 2006. 10 p. .
- 301 [Cohen ()] Challenges of Information Technology in the 21st Century, E Cohen. 2002. Hershey, PA. (Idea Group)
- 302 [Drucker ()] Classic Drucker, P F Drucker . 2006. Boston, MA: Harvard Business School Publishing Corporation.
- [Li and Zhang ()] 'Cloud Computing Beyond Turing Machine'. D & Li, H Zhang. Communications of the China
 Computer Federation 2009. 5 (12) p.
- [Knight ()] Complexity and Curriculum: a process approach to curriculum-making. Teaching in Higher Education,
 P T Knight . 2001. 6 p. .
- 307 [Acm/Ieee ()] Computing Curricula, Acm/Ieee . 2001. 2001. IEEE Computer Society Press and ACM Press.
- 308 [Acm/Ieee-Cs ()] Computing Curricula 2005: The Overview Report, Acm/Ieee-Cs . 2005. IEEE and ACM Press.
- [Fink ()] Creating Significant Learning Experiences: An Integrated Approach to Designing College Courses, D L
 Fink . 2003. San Francisco: Jossey-Bass.
- [Bell and Lefoe ()] 'Curriculum design for flexible delivery -massaging the model'. M Bell, G Lefoe . Proc. of the 15th Annual Conference of the Australasian Society for Computers in Learning in Tertiary Education, (of the
- 15th Annual Conference of the Australasian Society for Computers in Learning in Tertiary Education) 1998.
- ³¹⁴ [Taba ()] Curriculum Development: Theory and Practice, H Taba . 1962. New York, Harcourt, Brace & World.
- [Ornstein and Hunkins ()] Curriculum foundations, principles and issues, A C Ornstein , F P Hunkins . 2009.
 Boston: Allyn and Bacon. (5th ed)
- [Acm/Ieee ()] 'Curriculum Guidelines for Undergraduate Degree Programs in Computer Engineering'. Acm/Ieee
 IEEE/ACM Joint Task Force on Computing Curricula 2004b. IEEE-CS Press and ACM Press.
- [Acm/Ais ()] Curriculum Guidelines for Undergraduate Degree Programs in Information Systems, Acm/Ais.
 2010. ACM & AIS Press.
- [Acm/Ieee ()] Curriculum Guidelines for Undergraduate Degree Programs in Software Engineering, Acm/Ieee .
 2004a. IEEE-CS Press & ACM Press.
- 323 [Davis ()] M Davis . Computability & unsolvability, 1958. McGraw-Hill.
- 324 [Lunt et al. ()] 'Defining the IT curriculum: The results of the past 3 years'. B Lunt, J Ekstrom, S Gorka
- R Kamali , E Lawson , J Miller , H Reichgelt . Journal of Issues in Informing Science and Information
 Technology 2005. 2 p. .
- [Tinkler et al. ()] 'Education and Technology Convergence'. D Tinkler , B Lepani , J Mitchell . Commissioned
 Report 1996. 43. National Board of Employment, Education and Training
- 329 [Biggs ()] Enhancing Teaching through Constructive Alignment, J Biggs . 1996. 32 p. .
- 330 [Seels and Glasgow ()] Exercises in Instructional Design, B Seels, Z Glasgow. 1990. Merrill, Columbus.
- [Samuelson ()] 'Five Challenges for Regulating the Global Information Society'. P Samuelson . Conf. on Comm.
 Regulation in the Global Information Society, 1999. University of Warwick
- [Hopcroft and Ullman ()] Formal Languages and Their Relation yo Automata, J E Hopcroft , J D Ullman . 1969.
 Addison-Wesley.

14 CONCLUSION & RECOMMENDATIONS

- 335 [Utz ()] Fostering Innovation, Productivity, and Technological Change: Tanzania in the Knowledge Economy, A
- 336 Utz . 2006. (World Bank Institute, The International Bank for Reconstruction and Development/The World

337 Bank)

- [Smith and Ragan ()] 'Foundations of Instructional Design'. P L Smith , T J Ragan . Instructional Design. NJ
 2005. John Wiley & Sons Inc. p. .
- [Thomson ()] 'Four Paradigm Transformations in Oral History'. A Thomson . Oral History Review 2007. 34 (1)
 p. .
- [Goldin and Wegner ()] D Goldin , P Wegner . The Interactive Nature of Computing: Refuting the Strong
 Church-Turing Thesis, Minds & Machines, 2008. 18 p. .
- [Graduate Employability in Asia, Asia and Pacific Regional Bureau for Education UNESCO ()] 'Graduate Employability in Asia, Asia and Pacific Regional Bureau for Education'. UNESCO 2012.
- [Higher Education Curriculum -National Reports on the Undergraduate Curriculum, Traditional and Contemporary Perspectives
 Higher Education Curriculum -National Reports on the Undergraduate Curriculum, Traditional and
 Contemporary Perspectives -Innovations in the Undergraduate Curriculum, 2012.
- [Kerr and Blenkinsop ()] How to engage young people -the issues and challenges Disengagement, Disaffection or
 Engagement? National Foundation for Education Research for the British Council, D Kerr, S Blenkinsop.
 2005.
- [Li, G (ed.) ()] Information Science and Technology in China: A Roadmap to 2050, Li, G (ed.) 2010. Berlin:
 Science Press Beijing and Springer-Verlag.
- [O'neill ()] 'Initiating Curriculum Revision: Exploring the Practices of Educational Developers'. G O'neill .
 International Journal for Academic Development 2010. 15 (1) p. .
- [Cohen ()] 'Instructional Alignment: Searching for a Magic Bullet'. S A Cohen . Educational Researcher 1987.
 16 (8) p. .
- [Rice and Rice (ed.) ()] Introduction to Computer Science: Problems, Algorithms, Languages, Information and,
 J K Rice , J R Rice . Computers. USA: Holt, Rinehart and Winston (ed.) 1969.
- [Kogut and Zander ()] 'Knowledge of the firm, combinative capabilities, and the replication of technology'. B
 Kogut , U Zander . Organization Science 1992. 3 p. .
- [Hussey and Smith ()] Learning Outcomes: A Conceptual Analysis. Teaching in Higher Education, T Hussey, P
 Smith. 2008. 13 p. .
- ³⁶⁴ [Jackson ()] Life in Classrooms, P Jackson . 1968. New York: Holt, Rinehart & Winston. Year.
- 365 [Jacobs ()] Mapping The Big Picture: Integrating Curriculum and Assessment K-12, H H Jacobs . 1997.
- [Aitp ()] 'Model Curriculum and Guidelines for Undergraduate Degree Programs in Information Systems'.
 Acm/Ais/ Aitp . ACM/AIS/AITP Joint Task Force on IS Curricula, 2002.
- [Talbot ()] 'Monkey See, Monkey Do: A Critique of the Competency Model in Graduate Medical Education'. M
 Talbot . *Medical Education* 2004. 38 p. .
- [Church and Turing ()] 'On Computable Numbers with an Application to the Entscheidungs Problems'. Church
 , A Turing . Proc. of the London Math. Society 1936. 2 (42) p. .
- [Dennis ()] 'Quality Education through a Post-modern Curriculum'. K H Dennis . Hong Kong Teacher's Centre
 Journal 2002. 1 p. . (Spring))
- [Parker ()] Reconceptualising the Curriculum: From Commodification to Transformation. Teaching in Higher
 Education, J Parker . 2003. 8 p. .
- [Eisner ()] 'Should America have a national curriculum?'. E W Eisner . Educational Leadership 1991. 49 p. .
- [Acm/Ieee-Cs ()] 'Strawman Draft: Computer Science Curricula'. Acm/Ieee-Cs . The Joint Task Force on Computing Curricula ACM & IEEE-Computer Society 2012. 2013.
- [Bloom ()] Taxonomy of Educational Objectives: The Classification of Educational Goals, B Bloom . 1956.
 Mackay.
- [Margolis ()] 'The Hidden Curriculum in Higher Education'. E Margolis . Routledge 2001. 2001.
- ³⁸² [Denning ()] 'The IT schools movement'. P J Denning . Communications of the ACM 2001. 44 (11) p. 18.
- [Nonaka and Takeuchi ()] The Knowledge-Creating Company, I Nonaka , H Takeuchi . 1995. New York: Oxford
 University Press.
- [Mccombs and whisler ()] The learnercentered classroom and school, B L Mccombs , J S & whisler . 1997. San
 Francisco: Jossey-Bass Publishers.
- [Kotkin ()] The New Geography: How the Digital Revolution is Reshaping the American Landscape, J Kotkin.
 2000. (Random House)

- [Irlbeck et al. ()] 'The Phoenix Rising: emergent modes of instructional design'. S Irlbeck , E Kays , D Jones ,
 R Sims . Distance Education 2006. 27 (2) p. .
- 391 [Bruner ()] The Process of Education, J Bruner . 1996. Cambridge, MA: Harvard University Press.
- [Choo and Bontis ()] The Strategic Management of Intellectual Capital and Organizational Knowledge, C W
 Choo , N Bontis . 2002. New York, NY: Oxford University Press.
- [Toma et al. ()] The Uses of Institutional Culture Strengthening Identification and Building Brand Equity in
 Higher Education, J D Toma, G Dubrow, M Hartley. 2005. ASHE Higher Education Report.
- 396 [Davenport ()] Thinking for Living, T Davenport . 2005. 2005. HVB School Publishing.
- [Wiggins and Mctighe ()] Understanding by Design: A brief introduction, G Wiggins , J Mctighe . 2010. Center
 for.
- [Karp ()] 'Understanding Science through the Computational Lens'. R Karp . Journal of Computer Science and
 Technology 2011. 26 (4) p. .
- 401 [Brunzel ()] 'Universities Sell Their Brands'. D L Brunzel . Journal of Product & Brand Manage 2007. 16 (2) p. .
- 402 [Alexandria] VA: Association for Supervision and Curriculum Development, Alexandria.
- 403 [Gödel ()] 'Über Formal UnentscheidbareSätze der Principia Mathematica und VerwandterSysteme'. K Gödel .
 404 *I. Monatsheftefür Math. u* 1931. 38 p. .