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| 1 2 | Employability: Ingredients, Enhancement and "Market Requirements" |
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| 5 | Received: 6 December 2013 Accepted: 4 January 2014 Published: 15 January 2014 |

7 Abstract

6

The concept of employability has been in the literature for many years. Current interest has 8 been driven by the changing nature in public employment policy, with increasing emphasis 9 being given to skillsbased solutions to economic competition and work-based solutions to 10 social deprivation. It is supposed there is end of ?careers? and ?lifetime job security?, which 11 have, of course, only ever applied to a minority of the Workforce, the greater uncertainty 12 among employers as to the levels and types of jobs they may have in the future, and the need 13 to build new relationships with employees is the need of the hour. The paper discusses at 14 length, the ingredients of employability and the ?Type of Engineers? the industry is looking 15 for. To ensure continued employment and smooth transition from one ?employment to 16 another?, engineers must follow the principles stated in this paper. 17

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19 Index terms-

²⁰ 1 Introduction a) Employability: A definition

hile there is no singular definition of employability, a review of the literature suggests that employability is about
"work and the ability to be employed", such as:

? The ability to gain initial employment; hence the interest in ensuring that 'key skills', careers advice and an understanding about the world of work are embedded in the education system ? The ability to maintain employment and make 'transitions' between jobs and roles within the same organization to meet new job requirements, and ? The ability to obtain new employment if required, i.e. to be independent in the labour market by being willing and able to manage their own employment transitions between and within organisations. It is also, ideally, about:

²⁹ The capacity and capability of gaining and maintaining productive work over the period of one's working life.

30 2 Challenges

31 Engineering has a common language across the world, and a common goal -improving the quality of II.

32 **3** The Ingredients

Honesty and integrity.
 Basic literacy skills. life. Never before in time has the world, and indeed India
 required the services of this fraternity to work on the challenges posed by our times: Abstract-32. Body to "wear
 out" and "not tear out".

³⁶ 4 Sychophants Vs Critics.

Firstly, while our country has made great advances in the field of science and technology (our nuclear capabilities and the recent launch of Chandrayaan bear testimony to this), we face a challenging time at present.

7 D) INNOVATION-LED GROWTH

Secondly, while the global ICT ecosystem is helping to build a more inclusive society, we still face basic problems 39 including poverty, illiteracy, low agricultural productivity, unemployment and disease. India needs its best minds 40 to address these problems Thirdly, at a global level, we have callously abused the abundant resources of the 41 42 planet, disturbing the delicate balance of nature. Nature is now fighting back. Collective action of scientists, governments and engineers across the world is called for to address this issue. Addressing these three issues are 43 the biggest challenges faced by the engineers today. Fortunately, most engineers love challenges; in fact, they 44 thrive on them. Today we are empowered with new knowledge and new tools, including IT, which enable new 45 solutions. The scale and enormity of these challenges demands multi stakeholder models involving IT experts, 46 domain experts, businesses and the government to come together in private-public partnerships. 47 IV. 48

⁴⁹ 5 Enhancement of Employability (Talent)

50 Corporate India is becoming professional; it is also eager to go global, in several industry sectors. In the sunrise 51 sectors, the scale and ambition of vision are very different from what they were about a decade ago. As these 52 sectors transform themselves, there is a golden opportunity for professionals to lead this transformation, build 53 world-class companies, and create enduring value. Along with this are financial gains. The opportunities available 54 in India, are in fact luring Indians working overseas back home, to join Indian companies.

IIT Bombay undertook a study on the engineering landscape in India. The study aimed to answer questions such as:

57 ? Has the engineering education system been able to provide, quantitatively and qualitatively, the engineers 58 required for the growth of the Indian economy?

⁵⁹ ? Has it provided the research and development leadership required for our industry?

? In the context of globalization, is there a need to modify the higher engineering education system in India? 60 2.37 lakh engineering degrees were awarded in 2007-08. This very clearly highlights the shortfall. In2006, India 61 awarded about 2.37 lakh engineering degrees, 20,000 engineering Masters degrees and 1000 engineering PhDs, 62 which means a total of 2.58 lakh engineering degrees of all types. This is clearly not enough! The awarding 63 of degrees is also not evenly distributed across India. Five states -Tamil Nadu, Andhra Pradesh, Maharashtra, 64 Karnataka and Kerala are said to account for almost 69% of the country's engineers. It is estimated that about 65 30% of the fresh engineering graduates are unemployed even one year after graduation; and this is even as many 66 sectors complain of lack of talent. This clearly points that there is definite scope to improve quality of engineering 67 education. Let us also look at the gender factor. At IIT Bombay, the percentage of women graduates to the 68 total is about 8% at the B.Tech level, 9% at the M.Tech level and about 17% at the Doctoral level including 69 Science, Humanities and Management. Similar disparity exists among the faculty -only about 10% of the IIT 70 Bombay faculty comprises women. a) New Kind Of Engineer Globalization has enabled a new place for India, 71 the challenges facing our country are new, and the market is highly dynamic and complex. In this scenario, the 72 industry demands a new kind of Engineer b) Systems Thinking 73 This complexity demands a new way of thinking -it requires a Systems Thinking approach to macro level 74

challenges and requires Engineers to keep one eye on the big picture even as they tackle specific tasks. Systems 75 thinking provide a conceptual framework that helps make full patterns clearer and helps one to see how to 76 77 modify these patterns more effectively. As Peter Senge says, it is a "discipline for seeing the whole". This type 78 of thinking is tricky to most of us because we are taught to break problems apart, to fragment the world! This 79 appears initially to make complex tasks more manageable; but we pay a hidden price: we can no longer see the consequences of our actions, and we lose our intrinsic sense of connection to a larger whole. When we want to 80 see the big picture, we try to reassemble the fragments and organize all the pieces. The task is futile-similar to 81 trying to reassemble the fragments of a broken mirror! 82

83 6 c) Multi-Disciplinary Approach

Today's Engineers must also be able to view management activities through different lenses and work with people
from different disciplines and diverse fields such as business, banking services and medicine. Even the software
development process can incorporate complementary techniques from other disciplines. The engineering -affirm

that these come about from people who understand engineering systems as a whole.

88 7 d) Innovation-Led Growth

89 India's future growth will be driven not by cost but by innovation in terms of product offerings, process efficiency, 90 value engineering and cost reduction. This has resulted in areas, such as, engineering design and product 91 development becoming a focus. 1 You may have heard about the 170 Teraflop supercomputer EKA, Asia's 92 fastest and till recently the fourth fastest supercomputer in the World, built indigenously in the city of Pune. An interesting innovation has been achieved in the architecture of this supercomputer. Normally, rows of computer 93 racks have alternating hot and cold aisles, cold air seeps through perforations through the floor, cooling the blades 94 and coming out as hot air through the hot aisles. In the case of EKA, the racks were with another concentric 95 circle arrangement for coolers which blow arranged in a circle cool air directly onto the blades and into the centre. 96

97 The resultant hot air is sucked out from the ceiling. This way the cooling is far more efficient, uses less power

and the winning point is that the whole set up could fit into a 4000 sq ft area. Simple, but ingenious! .We have
proved the point "We can do it" V.

100 Traits that Impress Employers

101 8 Conclusion

102 As far as talent is concerned, we are second to none in the world and our people have done miracles and excelled in

- every field. Recent developments in world like the selection of "Chief of Microsoft" and the news item "Nokia has
 picked up Rajeev Suri as next CEO" are the examples where we have demonstrated our "Unquestioned Technical
 Supremacy" and proved that we are " second to none". Only thing to worry is we are victim of corruption that
- 106 has penetrated in to our life like a cancer.

We, as a nation , will certainly tackle it. India needs Innovation led, Multidisciplinary, Live Wire Hardcore

technocrat and New kind of System Thinking-Smart Engineer. Mind it we have the potential to produce the stuff still better. There is no place for complacency and disappointment in our scheme of thinking and we will

110 do it.

8 CONCLUSION